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PRESS RELEASE



PRICING OF ADDITIONAL FLOATING RATE SENIOR SECURED NOTES DUE 2029 BY LION/POLARIS LUX 4 S.A.

LUXEMBOURG - October 22, 2024

Lion/Polaris Lux 4 S.A. announces today that it has priced its offering (the "Offering") of €200 million aggregate principal amount of additional Floating Rate Senior Secured Notes due 2029 (the "Additional Notes"), resulting in gross proceeds, excluding accrued but unpaid interest, of €199.5 million. The Additional Notes will be issued under the indenture governing Lion/Polaris Lux 4 S.A.'s outstanding Floating Rate Senior Secured Notes due 2029 issued on July 3, 2024 (the "Existing Notes"), but the Additional Notes sold pursuant to Regulation S of the U.S. Securities Act (the "Regulation S Additional Notes") will initially be issued bearing a temporary ISIN and a temporary common code that differ from the ISIN and common code under which the Existing Notes sold in reliance on Regulation S of the U.S. Securities Act (the "Regulation S Existing Notes") were issued. On and from 40 days after the later of the issue date of the Additional Notes and the earliest date or dates permitted under U.S. federal securities laws, the Regulation S Additional Notes will be consolidated and fully fungible with the Regulation S Existing Notes. The gross proceeds from the sale of the Additional Notes will be used, together with equity and shareholder notes from the Zouari Family Office (via Imanes S.à r.1 ("Imanes")) and Intermediate Capital Group ("ICG") (via the ICG Europe Fund VIII) and a vendor loan from Lion/Simba Holdco S.à r.l. ("Lion Capital"), to (i) rollover Imanes' existing stake in Invest Group Zouari ("IGZ"), acquire ICG Europe Fund VII's existing stake in IGZ and acquire Lion Capital's and management's entire stakes in Picard Bondco S.A. and its consolidated subsidiaries and (ii) pay all fees and expenses related to the transactions (including the Offering).

There can be no assurance that the Offering or other transactions will be completed.

Contact

For further information, please contact: Investor Relations Email: investor relations@picard.fr

Cautionary Statement

This press release is for information purposes only and does not constitute a prospectus or any offer to sell or the solicitation of an offer to buy any security in the United States of America or in any other jurisdiction. Securities may not be offered or sold in the United States of America absent registration or an exemption from registration under the U.S. Securities Act of 1933, as amended (the "Securities Act"). No securities issued in connection with the Offering will be registered under the Securities Act.

This press release is only being distributed to and is only directed at persons who (i) have professional experience in matters relating to investments falling within Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005, as amended (the "Financial Promotion Order"), (ii) are persons falling within Article 49(2)(a) to (d) ("high net worth companies, unincorporated associations etc.") of the Financial Promotion Order, (iii) are outside the United Kingdom, or (iv) are persons to whom an invitation or inducement to engage in investment activity (within the meaning of section 21 of the FSMA) in connection with the issue or sale of any securities may otherwise lawfully be communicated or caused to be communicated (all such persons together being referred to as "relevant persons"). This announcement is directed only at relevant persons and must not be acted or relied upon by persons who are not relevant persons. Any investment or investment activity to which this press release relates is available only to relevant persons and will be engaged in only with relevant persons.

This announcement is not a public offering in the Grand Duchy of Luxembourg or an offer of securities to any retail investors in any European Economic Area or the United Kingdom. For these purposes, a retail investor in the European Economic Area means a person who is one (or more) of: (i) a retail client as defined in point (11) of Article 4(1) of Directive 2014/65/EU (as amended, "MiFID II"); or (ii) a customer within the meaning of Directive (EU) 2016/97 (as amended, the "Insurance Distribution Directive"), where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of

MiFID II. For these purposes, a retail investor in the United Kingdom means a person who is one (or more) of: (i) a retail client, as defined in point (8) of Article 2 of Regulation (EU) No 2017/565 as it forms part of domestic law by virtue of the EUWA; or (ii) a customer within the meaning of the provisions of the FSMA and any rules or regulations made under the FSMA to implement the Insurance Distribution Directive, where that customer would not qualify as a professional client, as defined in point (8) of Article 2(1) of UK MiFIR.

Forward-Looking Statements

This press release may include "forward -looking statements" within the meaning of the securities laws of certain jurisdictions, such as statements about the Offering and use of proceeds therefrom. Forward-looking statements provide Picard's current expectations, intentions or forecasts of future events.

Forward-looking statements include statements about current expectations, beliefs, plans, objectives, intentions, assumptions and other statements that are not statements of historical fact. Words or phrases such as "believe," "expect," "anticipate," "may," "intend," "will," "should," "estimate" and similar expressions or the negatives of these words or phrases, may identify forward-looking statements, but the absence of these words does not necessarily mean that a statement is not forward-looking.

Forward-looking statements are subject to known and unknown risks and uncertainties and are based on assumptions that could potentially be inaccurate and that could cause future results to differ materially from those expected or implied by the forward-looking statements. In addition, even if future results are consistent with the forward-looking statements contained in this press release, those results may not be indicative of results in subsequent periods.